Return of Organization Exempt From Income Tax

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements. Inspection

4 F	or tn	e 201	1 calendar year, or tax year beginning 07/01, 2011,	, and ending	<u> </u>	06.	/30 ,20 12
B c	heck if ap	plicable:	C Name of organization UNITED STATES SQUASH RACQUETS ASSOC., INC.		D	Employer identific	ation number
	Addre chang		Doing Business As			16-6050490	
	7 -	change	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E	Telephone number	
	Initial	return	555 EIGHTH AVENUE	1102	(2	12) 268-4	090
	Termi	nated	City or town, state or country, and ZIP + 4				
	Amen		NEW YORK, NY 10018-4311		G	Gross receipts \$	6,491,516.
	Applic	ation	F Name and address of principal officer: KEVIN KLIPSTEIN		H(a)	Is this a group retur	n for Yes X No
	_ pendi	ng	555 EIGHTH AVENUE, SUITE 1102 NEW YORK, NY 1	0018-431	1 H(b)	affiliates? Are all affiliates incl	uded? Yes No
1	Tax-ex	empt st				If "No," attach a list	
			USSQUASH.COM	.		Group exemption nu	ımber •
			ization: X Corporation Trust Association Other	L Year of		1904 M State	
	rt l		mmary	1 = 1 = 1		111 511115	
Governance			describe the organization's mission or most significant activities: SQUASH'S MISSION IS TO PROMOTE THE GAME OF SQUASH SQUA		 		
<u>ھ</u>	3	Numb	er of voting members of the governing body (Part VI, line 1a)			3	10.
			er of independent voting members of the governing body (Part VI, line 1b)			4	10.
Activities	5	Total	number of individuals employed in calendar year 2011 (Part V, line 2a)			5	17.
\cti			number of volunteers (estimate if necessary)				200.
_			gross unrelated business revenue from Part VIII, column (C), line 12				0
			nrelated business taxable income from Form 990-T, line 34				0
		1101 01				ior Year	Current Year
. .	8	Contri	butions and grants (Part VIII, line 1h)			940,782.	2,048,102.
Revenue	9	Progra	am service revenue (Part VIII, line 2n)	FOR	1	,720,262.	2,690,589.
š	10	Invest	ment income (Part VIII, line 2g) COPY PUBLIC INS	SPECTION		380,768.	115,150.
æ		IIIVCS	inche income (i art viii, column (A), inics 5, 4, and 7d)			18,361.	54,903.
			revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		3	,060,173.	4,908,744.
			revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			46,900.	134,366.
	13	Grant	s and similar amounts paid (Part IX, column (A), lines 1-3)			40,900.	
			its paid to or for members (Part IX, column (A), line 4)			714,466.	934,137.
ses			es, other compensation, employee benefits (Part IX, column (A), lines 5-10)			714,400.	934,137.
ë	16a	Profes	ssional fundraising fees (Part IX, column (A), line 11e)			U	
Expenses	_ b	lotal	fundraising expenses (Part IX, column (D), line 25)	<u></u>	- 1	0.42 0.72	2 172 540
			expenses (Part IX, column (A), lines 11a-11d, 11f-24f)			,843,073.	3,173,548.
			expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		2	,604,439.	4,242,051.
	19	Rever	uue less expenses. Subtract line 18 from line 12			455,734.	666,693.
Net Assets or Fund Balances						of Current Year	End of Year
set alar	20	Total	assets (Part X, line 16)		3	,095,358.	3,761,246.
d A	21	Total	liabilities (Part X, line 26)			633,910.	656,783.
일 <u>급</u>	22	Net as	ssets or fund balances. Subtract line 21 from line 20		2	,461,448.	3,104,463.
	rt II		gnature Block				
Und	der pen rect. ar	alties o	f perjury, I declare that I have examined this return, including accompanying schedules plete. Declaration of preparer (other than officer) is based on all information of which pro-	and statements eparer has any l	, and to the knowledge.	best of my knowle	dge and belief, it is true,
	ign ere		Signature of officer			Date	
			Type or print name and title				
		<u> </u>	Type preparer's name Preparer's signature	Date		heck if	PTIN
Paic	I					elf- mployed	P00024514
Pre	oarer		withumsmith+BROWN, PC		EIN		2027092
Jse	Only		1 CDD THE CODDIES NOW DEDICATED AT 100	901		· · · · · · · · · · · · · · · · · · ·	-828-1614
1/0	the !!		dudicos F				
vidy	me II	NO UIS	cuss this return with the preparer shown above? (see instructions)				X Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

UNITED STATES SQUASH RACQUETS ASSOC., INC. 16-6050490 Page 2 Form 990 (2011)

1 01	11 330 (2011)
Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
•	U.S. SQUASH'S MISSION IS TO ENHANCE PEOPLE'S HEALTH AND WELL BEING BY
	INCREASING PARTICIPATION IN SQUASH, TO ENRICH THE EXPERIENCES OF OUR
	MEMBERS OF ALL AGES, AND TO BUILD AWARENESS OF THE SPORT, VALUING
	EXCELLENCE, PROFESSIONALISM AND FISCAL RESPONSIBILITY.
_	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured
	expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$3,509,676 including grants of \$) (Revenue \$1,992,573)
	ATTACHMENT 1
4b	(Code:) (Expenses \$
	AT ITS CORE, U.S. SQUASH IS A MEMBERSHIP ORGANIZATION, AND AS OF
	FEBRUARY 2010, THE ASSOCIATION HAS APPROXIMATELY 13,300 INDIVIDUAL
	MEMBERS AND 300 MEMBER CLUBS. THE STAFF WORKS WITH 35 LOCAL
	VOLUNTEER ASSOCIATIONS WITH BOARDS OF ABOUT 10 PEOPLE EACH.
4 c	(Code:) (Expenses \$ 63,183. including grants of \$) (Revenue \$ 32,977.)
	U.S. SQUASH ADMINISTERS THE OFFICIAL CERTIFICATION PROGRAMS FOR
	REFEREEING AND COACHING IN THE UNITED STATES, EACH WITH SEVERAL
	LEVELS OF CERTIFICATION.
	- CERTIFICATION.
_	
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ▶ 3,847,532.

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Part IV **Checklist of Required Schedules** No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Χ 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 Χ Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," 8 Χ 8 complete Schedule D, Part III Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," 9 Χ Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V Χ 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Χ 11a Schedule D, Part VI b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Χ 11d 11e e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," Χ 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if Χ 12b Χ 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Χ b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV....... Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any Χ 15 organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance Χ 16 to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services Χ 17 on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Χ Χ 20a b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

UNITED STATES SQUASH RACQUETS ASSOC., INC. Form 990 (2011) Page 4

Part	Checklist of Required Schedules (continued)			
	. , ,		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d		24d		
25 a				
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete</i>			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
J	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
•	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N</i> ,			
J 1	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
02	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
34	IV, and V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the	334		
b	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	330		
36		36		Х
27	related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
37				
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	, ,		Х
0.0	Part VI	37		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	20	Х	
	19? Note. All Form 990 filers are required to complete Schedule O	38		(2011)

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UNITED STATES SQUASH RACQUETS ASSOC., INC.

Page 5 Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response to any question in this Part V............... 116 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0 b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable _______1b c Did the organization comply with backup withholding rules for reportable payments to vendors and Χ reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | Statements, filed for the calendar year ending with or within the year covered by this return . L2a Χ b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? **b** If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial Χ **b** If "Yes," enter the name of the foreign country: ▶ _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Χ 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? Χ b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a and services provided to the payor? Х b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Χ 7с 7е Χ e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Х f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7g g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? b Did the organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand Х 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

	Check if Schedule O contains a response to any question in this Part VI		• •	X
Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are 1a 10			
	material differences in voting rights among members of the governing body, or if the governing body			
	delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			77
Cooti	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	١	X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	<i>.)</i> Yes	No
		400	X	-
	Did the organization have local chapters, branches, or affiliates?	10a	21	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b	Х	
44-	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	X	_
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	IIa		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	12a	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	120		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
C	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
13	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		<u> </u>
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶_NY,			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	01(c)(3)s o	nly)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of	f inter	est p	olicy,
	and financial statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who pe	ne		
JSA	organization: ▶ _{KEVIN KLIPSTEIN} 555 EIGHTH AVENUE, SUITE 1102 NEW YORK, NY 10018-4311 212-268-4090	Form	gan	(2011)
		1.0[11]	JJU	140111

UNITED STATES SQUASH RACQUETS ASSOC., INC. Form 990 (2011)

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for	box,	unles	Pos heck ss pe	rson	e than o	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	,	organization and related organizations
BOARD CHAIR	5.00	Х		Х				0	0	0
(2) RICHARD CHINBOARD MEMBER	1.00	Х						0	0	0
(3) DIANA DOWLING BOARD MEMBER	1.00	Х						0	0	0
(4) JOHN FRY BOARD MEMBER	1.00	X						0	0	0
(5) STEVE HARRINGTON BOARD MEMBER	1.00	X						0	0	0
(6) MEREDETH QUICK BOARD MEMBER	1.00	Х						0	0	0
(7) EMILY LUNGSTRUM BOARD MEMBER	1.00	Х						0	0	0
(8) TERENCE O'TOOLE BOARD MEMBER	1.00	Х						0	0	0
(9) MARSHALL PAGON BOARD MEMBER	1.00	Х						0	0	0
(10) KEVIN KLIPSTEIN CEO	40.00			Х				154,000.	0	17,513.
(11) MICHAEL FRIEDMAN IT DIRECTOR	40.00					Х		105,000.	0	31,022.
(12)										

Form **990** (2011)

JSA

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Pa	rt VII Section A. Officers, Directors, T	ustees, Ke	y En	plo	yee	es, a	and F	ligl	hest Compensat	ed Employ	ees (c	ontinue	ed)	
	(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	box,	unle	Pos heck ss pe	rson irect	e that or/truste Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reporta compensation related organizat (W-2/1099-	on from d ions	com fro orga and	(F) timated nount of other pensatio om the anizatio d related	on n
		_												
		_												
		-												
		_												
		-												
		-												
		-												
		-												
1 b	Sub-total	1						<u> </u>	259,000.		0		48,5	35.
	Total from continuation sheets to Part VII, Total (add lines 1b and 1c)	-						>	259,000.		0		48,5	35.
2	Total number of individuals (including but no reportable compensation from the organization			liste	d al	bove	e) who	re	eceived more than	\$100,000 d	of			
3	Did the organization list any former off employee on line 1a? <i>If "Yes," complete Sche</i>											3	Yes	No X
4	For any individual listed on line 1a, is the organization and related organizations gindividual.	reater than	\$15	0,0	00?	. If	"Yes	,"	complete Schedu	le J for s	such	4	Х	
5	Did any person listed on line 1a receive of for services rendered to the organization? If "											5		X
<u>Se</u>	ction B. Independent Contractors Complete this table for your five highest concompensation from the organization. Report year.													
	(A) Name and business a	ldress							(B) Description of se	rvices	C	(C) compens	sation	
								1						

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 0

INC.

UNITED STATES SQUASH RACQUETS ASSOC.,

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Part VIII Statement of Revenue (B) (C) (D) Related or Unrelated Revenue Total revenue exempt business excluded from tax function revenue under sections revenue 512, 513, or 514 Contributions, Gifts, Grants and Other Similar Amounts Membership dues 1 c Fundraising events Government grants (contributions) . . 1 e f All other contributions, gifts, grants, 2,048,102 and similar amounts not included above Noncash contributions included in lines 1a-1f: \$ Total. Add lines 1a-1f 2,048,102 Program Service Revenue **Business Code** 2a ENTRY FEES 713990 1,026,625 1,026,625 b SPONSORSHIPS AND ROYALTIES 713990 706,062 706,062 c SANCTIONING FEES 713990 214,636 214,636 d COMMISSIONS AND LICENSING FEES 713990 32,977 32,977 e PROGRAM FEES 713990 45,250 45,250 All other program service revenue 713990 665.039 665.039 Total. Add lines 2a-2f 2,690,589 Investment income (including dividends, interest, and other similar amounts) ATTACHMENT 2 47,382. 47,382. Income from investment of tax-exempt bond proceeds 5 0 (i) Real (ii) Personal Gross rents **b** Less: rental expenses Rental income or (loss) . . d Net rental income or (loss). (i) Securities (ii) Other 7a Gross amount from sales of 1,602,932 assets other than inventory b Less: cost or other basis 1,535,164 and sales expenses 67,768 Gain or (loss) Net gain or (loss) 67,768 Other Revenue 8a Gross income from fundraising events (not including \$. of contributions reported on line 1c). See Part IV, line 18 a Less: direct expenses c Net income or (loss) from fundraising events .__ 9a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses c Net income or (loss) from gaming activities _____ 10a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold ATCH 3 ▶ Net income or (loss) from sales of inventory. Miscellaneous Revenue **Business Code** 11a OTHER REVENUE 900099 13,000. 13,000. MANAGEMENT FEES 900099 35,000 35,000 С d All other revenue 48,000. Total. Add lines 11a-11d Total revenue. See instructions

Form 990 (2011)

UNITED STATES SQUASH RACQUETS ASSOC., INC.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

req	uired to complete columns (B), (C), and (D). Check if Schedule O contains a resp	onse to any question in	this Part IX		
	not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and		5. p 5.1000	general enpended	3. p 3333
	organizations in the United States. See Part IV, line 21	59,366.	59,366.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	0			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the	75 000	75 000		
	United States. See Part IV, lines 15 and 16	75,000.	75,000.		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	182,047.	103,297.	61,250.	17,500
6		102/01/1	103/277	01/2001	17,7500
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	605,497.	543,099.	9,555.	52,843.
8	Pension plan accruals and contributions (include section	,	-,	-,	. ,
U	401(k) and 403(b) employer contributions)	10,969.	9,548.	713.	708
9	Other employee benefits	74,395.	64,756.	4,835.	4,804
10	Payroll taxes	61,229.	53,296.	3,979.	3,954.
11	Fees for services (non-employees):				
	Management	0			
	Legal	7,626.	6,180.	387.	1,059
	Accounting	77,997.	7,361.	69,504.	1,132
	Lobbying	0			
	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	18,206.	14,929.	1,274.	2,003.
g	Other	0			
12	Advertising and promotion	0			
13	Office expenses	52,515.	42,368.	3,585.	6,562
14	Information technology	0			
15	Royalties	0			
16	Occupancy	102,240.	83,414.	6,294.	12,532.
17	Travel	7,607.	6,278.	514.	815
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0	5 016	2.10	505
19	Conferences, conventions, and meetings	5,895.	5,016.	342.	537
20	Interest	0			
21	Payments to affiliates	12 645		12 615	
22	Depreciation, depletion, and amortization	43,645.		43,645.	
23	Insurance	U			
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	EVENTS AND TEAMS	2,558,565.	2,522,348.	965.	35,252.
	CREDIT CARD FEES	57,284.	46,911.	3,887.	6,486.
	SQUASH MAGAZINE	141,226.	128,156.	3,007.	13,070.
-	MEDCITE	62,647.	53,776.	997.	7,874
-		38,095.	22,433.	12,659.	3,003
	All other expenses Total functional expenses. Add lines 1 through 24e	4,242,051.	3,847,532.	224,385.	170,134.
	Joint costs. Complete this line only if the	, , 332 •	-,,	,	_ : 3 , 23 1 .
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)	0			
ICA					

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Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			296,555.	1	424,476.
	2	Savings and temporary cash investments			0	2	0
	3	Pledges and grants receivable, net			20,000.	3	511,023.
	4	Accounts receivable, net			52,944.	4	128,688.
	5	Receivables from current and former officers,	dire	ctors, trustees, key			
		employees, and highest compensated employe	es. C	Complete Part II of			
	6	Schedule L Receivables from other disqualified persons (a 4958(f)(1)), persons described in section 4958(employers and sponsoring organizations of se employees' beneficiary organizations (see instruct	C		0		
ets	7	Notes and loans receivable, net	/		C	7	0
Assets	8	Inventories for sale or use			29,489.	8	38,816.
٩	9	Prepaid expenses and deferred charges		ATCH 4	100,488.	9	128,467.
	10a	Land, buildings, and equipment: cost or	1				
		other basis. Complete Part VI of Schedule D	1	91,196.			
	b	Less: accumulated depreciation			145,460.	10c	25,145.
	11	Investments - publicly traded securities		ATCH 5	2,311,502.	11	2,281,724.
	12	Investments - other securities. See Part IV, line 11	C	12	0		
	13	Investments - program-related. See Part IV, line 11	C	13	0		
	14	Intangible assets		32,294.	14	112,281.	
	15	Other assets. See Part IV, line 11			106,626.	15	110,626.
	16	Total assets. Add lines 1 through 15 (must equal			3,095,358.	16	3,761,246.
	17	Accounts payable and accrued expenses			135,064.	17	203,708.
	18	Grants payable			0	18	0
	19	Deferred revenue			473,613.	19	434,559.
	20	Tax-exempt bond liabilities			0	20	0
es	21	Escrow or custodial account liability. Complete	Part	IV of Schedule D	0	21	0
≝	22	Payables to current and former officers,	direct	ors, trustees, key			
Liabilities		employees, highest compensated employees, a					
		Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelate	ed thir	d parties	C	23	0
	24	Unsecured notes and loans payable to unrelated			0	24	0
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines					
		of Schedule D			25,233.	25	18,516.
_	26	Total liabilities. Add lines 17 through 25			633,910.	26	656,783.
ses		Organizations that follow SFAS 117, check here lines 27 through 29, and lines 33 and 34.	· > [X and complete			
auc	27	Unrestricted net assets			-411,612.	27	191,488.
Bal	28	Temporarily restricted net assets			612,662.	28	651,818.
Б	29	Permanently restricted net assets		<u></u>	2,260,398.	29	2,261,157.
or Fund Balances		Organizations that do not follow SFAS 117, che complete lines 30 through 34.	ck he	re ▶ and			
ts	30	Capital stock or trust principal, or current funds				30	
SSe	31	Paid-in or capital surplus, or land, building, or equ	iipmer	nt fund		31	
Net Assets	32	Retained earnings, endowment, accumulated inco	ome,	or other funds		32	
Ne	33	Total net assets or fund balances			2,461,448.	33	3,104,463.
_	34	Total liabilities and net assets/fund balances	<u> </u>		3,095,358.	34	3,761,246.
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Form **990** (2011)

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PUBLIC DISCLOSURE COPY

UNITED STATES SQUASH RACQUETS ASSOC., INC.

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For	m 990 (2011)			Paç	ge 12
Pa	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		08,7	
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,2	42,0	51.
3	Revenue less expenses. Subtract line 2 from line 1	3		66,6	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2,4	61,4	48.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	_	23,6	78.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,				
	column (B))	6	3,1	04,4	63.
Pa	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," e.	xplain in			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversight			
	of the audit, review, or compilation of its financial statements and selection of an independent accounta	nt?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain in			
	Schedule O.				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year	ear were			
	issued on a separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth in			
_	the Single Audit Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	-	١		
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3	3b		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

Employer identification number Name of the organization UNITED STATES SQUASH RACQUETS ASSOC., INC. 16-6050490 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 Χ An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the 11 purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type II С Type III - Functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? No Yes (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (iv) Is the (v) Did you notify (vi) Is the (vii) Amount of organization in organization (described on lines 1-9 the organization organization in support col. (i) listed in above or IRC section in col. (i) of col. (i) organized your governing (see instructions)) your support? in the U.S.? document? Yes Νo Yes Νo Yes No (A) (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

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UNITED STATES SQUASH RACQUETS ASSOC., INC.

Schedule A (Form 990 or 990-EZ) 2011 Page 2

Par	Support Schedule for Or (Complete only if you chec Part III. If the organization	ked the box or	n line 5, 7, or 8	of Part I or if	the organizat	ion failed to qu	
Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from line 4. tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	(4) 2007	(5) 2000	(0) 2000	(4) 2010	(0) 2011	(1) 10101
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (see instructions) .				12	
13	First five years. If the Form 990 is						
<u></u>	organization, check this box and stop here						▶ 🔃
	tion C. Computation of Public Sup			44			0/
14	Public support percentage for 2011 (I	ine 6, column (f) alvided by line	11, column (f))		14	<u>%</u> %
15	Public support percentage from 2010 331/3% support test - 2011. If the						
ıva	this box and stop here . The organizat	-					
h	331/3% support test - 2010. If the						
~	check this box and stop here . The org						
17a	10%-facts-and-circumstances test -						
	10% or more, and if the organization		-				
	Part IV how the organization meets						•
	organization						▶□
b	10%-facts-and-circumstances test -						and line
	15 is 10% or more, and if the org	anization meet	s the "facts-and	d-circumstances	" test, check t	his box and st	op here.
	Explain in Part IV how the organzat				•	•	
18	supported organization	did not check	a box on line 13	, 16a, 16b, 17a	ı, or 17b, check	this box and see	•
	instructions						990 or 990-FZ) 2011

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UNITED STATES SQUASH RACQUETS ASSOC., INC. Schedule A (Form 990 or 990-EZ) 2011 Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

	If the organization fails to qua	alify under the	tests listed bel	ow, please cor	mplete Part II.)	
Sect	ion A. Public Support						
Calen	dar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")	1,001,729.	1,099,758.	1,068,486.	1,490,821.	2,713,141.	7,373,935.
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	419,445.	1,042,693.	942,487.	1,105,062.	1,947,323.	5,457,010.
	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
	Total. Add lines 1 through 5	1,421,174.	2,142,451.	2,010,973.	2,595,883.	4,660,464.	12,830,945.
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons	2,666.					2,666.
b	Amounts included on lines 2 and 3	,					
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	69,087.	35,595.				104,682.
	Add lines 7a and 7b	71,753.	35,595.				107,348.
	Public support (Subtract line 7c from	71,733.	33,333.				107,310.
	line 6.)						12,723,597.
	ion B. Total Support						12,723,337.
	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 6	1,421,174.	2,142,451.	2,010,973.	2,595,883.	4,660,464.	12,830,945.
	Gross income from interest, dividends,	1,121,1/1.	2,112,131.	2,010,575.	2,333,003.	1,000,101.	12,030,513.
	payments received on securities loans,						
	rents, royalties and income from similar	1,305.	51,691.	45,722.	53,554.	47,382.	199,654.
	sources	1,305.	31,091.	45,722.	55,554.	47,302.	199,034.
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b	1 205	F1 601	45.500	52.554	45. 200	100 654
	Net income from unrelated business	1,305.	51,691.	45,722.	53,554.	47,382.	199,654.
	activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.) ATCH 1	17,969.	2,963.		39,057.	45,977.	105,966.
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	1,440,448.	2,197,105.	2,056,695.	2,688,494.	4,753,823.	13,136,565.
	First five years. If the Form 990 is for	•			•	,	~ _
	organization, check this box and stop here.						
_	ion C. Computation of Public Sup			(f))			06 96 0/
	Public support percentage for 2011 (line 8,					15	96.86%
	Public support percentage from 2010 Sche					16	92.28 %
	ion D. Computation of Investmen						1 500/
	Investment income percentage for 2011 (lin					17	1.52 %
	Investment income percentage from 2010 S					18	2.65%
	331/3% support tests - 2011. If the org						
	17 is not more than 331/3%, check this	-	_	•		•	
	331/3% support tests - 2010. If the orga						
	line 18 is not more than 331/3 %, check			•	. ,		H 1
20	Private foundation. If the organization of	did not check a	box on line 14	4, 19a, or 19b,	check this box	k and see instru	ctions -

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Schedule A (Form 990 or 990-EZ) 2011

Page 4

Schedule A (Form 990 or 990-EZ) 2011
Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10;
	Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See
	instructions).

				AT	FACHMENT 1	
SCHEDULE A, PART III	- OTHER INCOME					
DESCRIPTION	2007	2008	2009	2010	2011	TOTAL
COMMISSIONS & LICENSING	12,755.			29,161.	32,977.	74,893.
OTHER REVENUE	5,214.	2,963.		9,896.	13,000.	31,073.
TOTALS	17,969.	2,963.		39,057.	45,977.	105,966.

Schedule D (Form 990) 2011

Sche	dule D (Form 990) 2011											Page 2
Par	t III Organizations Maintainii	ng Collec	tions of	Art, Histo	orical Tr	easures	, or C	Other S	imilar A	ssets (d	continued)	
3	Using the organization's acquisition collection items (check all that apply		on, and o	other reco	rds, chec	k any of	f the f	followir	ng that ai	re a sigr	nificant use	of its
а	Public exhibition			d	Loa	an or exc	change	e progra	ams			
b	Scholarly research			е	Otl	ner						
С	Preservation for future ger	nerations			_							
4	Provide a description of the organ	ization's c	ollections	and expl	ain how	they furt	ther th	he orga	anization's	exemp	t purpose in	Part
	XIV.											
5	During the year, did the organizatio	n solicit or	receive d	lonations of	of art, his	torical tre	easure	s, or ot	her simila	ar		
	assets to be sold to raise funds rath	er than to	be mainta	ained as pa	art of the	organiza	ation's	collecti	ion?	[Yes	No
Par	Escrow and Custodial Ar line 9, or reported an am					nization	answ	vered "	Yes" to F	orm 99	0, Part IV,	
	Is the organization an agent, trusted included on Form 990, Part X?										Yes	No
b	If "Yes," explain the arrangement in	Part XIV a	ind compl	lete the fo	llowing ta	ble:						
									Ar	nount		
	Beginning balance					<u> </u>	1c					
d	Additions during the year					<u> </u>	1 d					
е	Distributions during the year					<u> </u>	1e					
f	Ending balance					_						
2a	Did the organization include an amo		orm 990, I	Part X, line	21?					L	Yes	No
$\overline{}$	If "Yes," explain the arrangement in											
Par	t V Endowment Funds. Com	•										
		(a) Curre		(b) Pri	-	(c) Two			(d) Three ye		(e) Four years	s back
1 a	Beginning of year balance		3,060.		9,121.		796,0		2,870			
b	Contributions	1,31	6,192.	67	4,385.		81,7	773.	564	,966.		
С	Net investment earnings, gains,											
	and losses								-106	,164.		
	Grants or scholarships											
е	Other expenditures for facilities .											
	and programs	1,27	6,277.	41	0,446.	2	268,6	563.	532	,826.		
f	Administrative expenses											
g	End of year balance	2,91	2,975.	2,87	3,060.	2,6	509,1	21.	2,796	,011.		
2	Provide the estimated percentage of	of the curre	ent year e	nd balanc	e (line 1g	, column	(a)) he	eld as:				
а	Board designated or quasi-endowm	nent >		%								
b	Permanent endowment ► 78.0			_								
С	Temporarily restricted endowment	▶ 22.0	000 %									
	The percentages in lines 2a, 2b, and	d 2c shoule	d equal 1	00%.								
3a	Are there endowment funds not in t	the posses	ssion of th	ne organiz	ation that	are held	d and	adminis	stered for	the		
	organization by:	•		J							Yes	No
	(i) unrelated organizations										3a(i)	X
	(ii) related organizations										3a(ii)	X
b	If "Yes" to 3a(ii), are the related organized										3b	
4	Describe in Part XIV the intended us			•							7.0	
	t VI Land, Buildings, and Equ											
ı aı	Description of property	iipiiioiii.	(a) Cost or			or other bas	oio	(c) Accu	mulated	10	I) Book value	
	Description of property		(invest			other)	515	depred		,,	I) BOOK value	
1a	Land		· ·	*	<u> </u>	•						
b	Buildings	_										
	Leasehold improvements	_					_					
۲ C	Equipment					91,19	16	6	6,051.		2 .	145.
d		_				21,13	, , ,	0	0,001.		43,	<u> </u>
Tota	Other		aud Farr	n 000 Dam	V 201: ::-	ın (P) lin	0.10/5	.))			2.5	145.
iota	I. Add lines 1a through 1e. (Column	(u) must e	yuai rom	ı 990, Pan	A, COIUM	(D), $IIN6$	C IU(C	<i></i>	🖊		∠5,	T-10.

Schedule D (Form 990) 2011

Schedule D (Form 990) 2011 Page 3

Part VII Investments - Other Securities. See F	orm 990 Part X line	e 12	1 age c
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year mark	ation: ket value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
<u>(l)</u>			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related. See I	Form 990, Part X, Iin		
(a) Description of investment type	(b) Book value	(c) Method of valua Cost or end-of-year mark	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) (10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X,			
) Description		(b) Book value
(1)	, 2 cccp		(a) Book takes
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. See Form 990, Part X		<u></u>	
1. (a) Description of liability	(b) Book valu	ie	
(1) Federal income taxes			
(2) CAPITAL LEASE	18,	516.	
(3)			
(4)			
_ (5)			
(6)			
(7)			
(8)			
(9)			
<u>(10)</u>			
<u>(11)</u>			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.	.) 🕨 18,	516.	

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

JSA 1E1270 1.000

Schedule D (Form 990) 2011 Page 4

Part	XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Staten	nents		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	<u>. </u>	4,908,744.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		4,242,051.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		666,693.
4	Net unrealized gains (losses) on investments	4		-23,678.
5	Denoted corvings and use of facilities	5		23,070.
	Donated services and use of facilities			
6	Investment expenses	6		
7 8	Prior period adjustments Other (Departies in Port XIV.)	7		
9	Other (Describe in Part XIV.)	8		-23,678.
_	Total adjustments (net). Add lines 4 through 8 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	9		643,015.
10		10		043,013.
	Reconciliation of Revenue per Audited Financial Statements With Revenue per Ref Total revenue, gains, and other support per audited financial statements		4	4,885,066.
1	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	• •	1	4,003,000.
2				
a		0.		
b	Donated services and use of facilities 2b	_		
C	Recoveries of prior year grants 2c	_		
d	Other (Describe in Part XIV.)	┥.		-23,678.
e	Add lines 2a through 2d	· • - 2	2e	4,908,744.
3	Subtract line 2e from line 1	• • 🗀	3	4,908,744.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	_		
b	Other (Describe in Part XIV.)	_		
	Add lines 4a and 4b		4c	4 000 544
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	4,908,744.
	XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per R			4 242 051
1	Total expenses and losses per audited financial statements	🗀	1	4,242,051.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities 2a	_		
b	Prior year adjustments 2b	_		
C	Other losses 2c	_		
d	Other (Describe in Part XIV.) Add lines 2a through 2d	_		
e	Add lines 2a through 2d		2e	4 040 051
3	Subtract line 2e from line 1	🗀	3	4,242,051.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	_		
	Other (Describe in Part XIV.)		_	
_	Add lines 4a and 4b		1c	4 040 051
_5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).		5	4,242,051.
	XIV Supplemental Information			
Part V	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa , line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comp Iditional information.	lete ti	his pa	rt to provide
ann.	DIGE 5			
SEE 	PAGE 5			

Page 5

Part XIV Supplemental Information (continued)

ORGANIZATIONS ENDOWNMENT FUNDS

SCH D, PART V, LINE 4

PERMANENTLY RESTRICTED NET ASSETS ARE RESTRICTED ENDOWMENTS IN WHICH THE PRINCIPAL IS INVESTED IN PERPETUITY AND THE INCOME IS EXPENDABLE TO SUPPORT THE DESIGNATED PURPOSES. THE PURPOSES FOR WHICH THE ENDOWMENT INCOME MAY BE USED AND THE PRINCIPAL AMOUNT OF THE ENDOWMENT DESIGNATED ARE FOR OPERATIONS AND JUNIOR DEVELOPMENT. TEMPORARILY RESTRICTED NET ASSETS ARE FOR OPERATIONS, JUNIOR DEVELOPMENT, URBAN SQUASH, HALL OF FAME, AND HARDBALL.

FIN 48 DISCLOSURE

SCH D, PART X, LINE 2

THE ASSOCIATION IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND FROM NEW YORK INCOME TAXES UNDER THE RESPECTIVE STATE CHARITABLE ORGANIZATION TAXING AUTHORITIES. THE ASSOCIATION HAD NO UNRECOGNIZED TAX BENEFITS AT JUNE 30, 2012. THE ASSOCIATION HAD NO OPEN YEARS SUBJECT TO EXAMINATION PRIOR TO JUNE 30, 2009. IN ADDITION, THE ASSOCIATION HAS NO INCOME TAX RELATED PENALTIES OR INTEREST.

Schedule D (Form 990) 2011

PUBLIC DISCLOSURE COPY

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

anization

Employer identification number

UNI	ED STATES SQUASH RACQU	ETS ASSOC.	, INC.		16-6050490)
Part	General Information of Form 990, Part IV, line 14		Outside the U	Jnited States. Complete	if the organization answe	red "Yes" to
	For grantmakers. Does the orga assistance, the grantees' eligibili grants or assistance?	ty for the grant	ts or assistance	e, and the selection criteri	a used to award the	X Yes No
	For grantmakers. Describe in assistance outside the United Sta	ates.				and other
3	Activities per Region. (The follow (a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	duplicated if additional sp (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	expenditures for and investments in region
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)	Sub total					
3a b	Sub-total Continuation					
С	sheets to Part I Totals (add lines 3a and 3b)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 1E1274 1.000

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Schedule F (Form 990) 2011

	(Form 990) 2011								Page 2
Part II	Grants and Other Assist								
	Part IV, line 15, for any re			. Check this be	ox if no one recipi	ent received n	more than \$5,00	00	▶□
-	Part II can be duplicated it	f additional space	is needed.						T
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			EUROPE/ICELAND/GREENLAND	ADVOCACY	75,000.	CHECK			
			BONGE E, TORREND, ONDEREND	TE VOCATE I	,5,000.	onzer			
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
	er total number of recipient orga								-
	he IRS, or for which the grantee er total number of other organiza								1.
	- 3-							Schedule F	(Form 990) 2011

JSA

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16-6050490

Page 3

Schedule F (Form 990) 2011

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (h) Method of valuation (a) Type of grant or assistance (b) Region (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description recipients cash grant cash non-cash of non-cash (book, FMV, disbursement assistance assistance appraisal, other) (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11) (12)(13)(14)(15)(16)(17)(18)

Schedule F (Form 990) 2011

JSA

1E1276 1.000

16-6050490

UNITED STATES SQUASH RACQUETS ASSOC., INC. Schedule F (Form 990) 2011 Page 4

Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	Yes	X No

Schedule F (Form 990) 2011

PUBLIC DISCLOSURE COPY

UNITED STATES SQUASH RACQUETS ASSOC., INC.

Schedule F (Form 990) 2011 Page **5**

Part V Supple

Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Schedule F (Form 990) 2011

16-6050490

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

	the organization	aa					Employer Identificat	
	ED STATES SQUASH RACQUETS ASSOC						16-6050490)
Part I								
the	pes the organization maintain records to sult be selection criteria used to award the grants bescribe in Part IV the organization's procedu	or assistance	?					X Yes No
Part I	Grants and Other Assistance to G to Form 990, Part IV, line 21, for ar Part II can be duplicated if additional	ny recipient	that received	I more than \$5.00	00. Check this b	ox if no one recipie	nt received more tl	han \$5,000
1	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
	UASH BUSTERS, INC. 5 COLUMBUS AVENU	04-333-0698	3	7,500.				SCHOLARSHIP
	TY SQUASH			,				
	O. BOX 619 - FORDHAM STATION	999999999	3	41,116.				INSTRUCTION
_(3)								
_(4)								
_(5)								
_(6)								
_(7)								
_(8)								
_(9)								
(10)								
(11)								
(12)								
2 Er	nter total number of section 501(c)(3) and g	overnment or	ganizations lis	ted in the line 1 tabl	e		·	8.
3 Er	nter total number of other organizations liste	ed in the line 1	table					
For Pa	perwork Reduction Act Notice, see the Ins	structions for	Form 990.				Sched	lule I (Form 990) (2011)

1E1288 1.000 M998 5/10/2013 8:31:18 AM V 11-6.5 Schedule I (Form 990) (2011)

UNITED STATES SQUASH RACQUETS ASSOC., INC. 16-6050490 Schedule I (Form 990) (2011) Page 2

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
_ 5					
_ 6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

GRANT MONITORING

FORM 990, SCHEDULE I, PART I, LINE 2

THE U.S. SQUASH JUNIOR DEVELOPMENT ENDOWMENT FUND ("JUNIOR FUND"),

ESTABLISHED IN 1996 BY CAMILLE AND BILL BROADBENT TO PROMOTE JUNIOR

SQUASH DEVELOPMENT IN THE US, DISTRIBUTES THE MAJORITY OF THE INCOME FROM

THE FUND TO PROGRAMS OR ORGANIZATIONS PROVIDING SQUASH INSTRUCTION TO

JUNIOR PLAYERS IN AN ORGANIZED, STRUCTURED MANNER, WITH THE PRIMARY FOCUS

OF PROVIDING AFFORDABLE ACCESS TO SQUASH TO THOSE WHO WISH TO LEARN.

PORTIONS OF THE DISTRIBUTIONS ALSO SUPPORT THE U.S. JUNIOR TEAM TO ENSURE

THAT ANY PLAYER WHO QUALIFIES FOR THE TEAM IS ABLE TO COMPETE

Schedule I (Form 990) (2011)

JSA

16-6050490

Schedule I (Form 990) (2011)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
_ 2					
_ 3					
4					
_ 5					
6					
7					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

INTERNATIONALLY, REGARDLESS OF HIS OR HER FINANCIAL MEANS. THE JUNIOR

FUND IS MANAGED BY THE U.S. SQUASH INVESTMENT COMMITTEE. KEY ELEMENTS OF

U.S. SQUASH'S STRATEGY INCLUDE DEVELOPING GRASSROOTS PROGRAMS BY SEEDING

COMMUNITY PROGRAMS, FOSTERING COLLABORATION AMONG CLUBS AND HIGH SCHOOLS

TO FORM NEW PROGRAMS ACROSS THE COUNTRY AND COORDINATING OUR EFFORTS WITH

THE URBAN SQUASH AND EDUCATION MOVEMENT. U.S. SQUASH IS DOING MORE THAN

EVER BEFORE IN THESE AREAS USING DISTRIBUTIONS FROM OUR JUNIOR FUND.

PROGRAMS MAY APPLY FOR GRANTS ON AN ROLLING BASIS.

Schedule I (Form 990) (2011)

PUBLIC DISCLOSURE COPY

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNITED STATES SQUASH RACQUETS ASSOC., INC.

Employer identification number 16-6050490

Part	Questions Regarding Compensation						
		\Box	Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or charter travel Housing allowance or residence for personal use						
	Travel for companions Payments for business use of personal residence						
	Tax indemnification and gross-up payments Health or social club dues or initiation fees						
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)						
_							
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to						
	explain	1b					
2	2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all office						
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2					
2	Indicate which if any of the following the filing organization used to establish the compensation of the						
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the						
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III.						
	Compensation committee X Written employment contract						
	Independent compensation consultant X Compensation survey or study						
	Form 990 of other organizations X Approval by the board or compensation committee						
	_						
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:						
а	Receive a severance payment or change-of-control payment?	4a		X			
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?						
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only 224 (27 504/27/2) and 504/27/4) annualizations must assume to 5.0						
5	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any						
3	compensation contingent on the revenues of:						
а	The organization?	5a	Х				
b	Any related organization?	5b		X			
	If "Yes" to line 5a or 5b, describe in Part III.						
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any						
	compensation contingent on the net earnings of:						
а	The organization?	6a	Х				
b	Any related organization?	6b		X			
	If "Yes" to line 6a or 6b, describe in Part III.						
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	_	3.5				
•	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	X				
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject						
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	,		Х			
9	in Part III	8		- 21			
3	Regulations section 53.4958-6(c)?	9					
	<u> </u>	لـــّـــ					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

16-6050490

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name	(i) Base			(C) Retirement and	(D) Nontaxable		(F) Compensation reported as deferred in	
	compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(E) Total of columns (B)(i)-(D)	reported as deferred in prior Form 990	
(i)	150,000.	4,000.	(0	17,513.	171,513.	0	
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Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

FORM 990, SCHEDULE J

PART I, LINES 5A, 6A & 7

IN CONJUNCTION WITH THE FISCAL YEAR-END ANNUAL PERFORMANCE REVIEW THE BOARD (WORKING TOGETHER WITH THE COMPENSATION COMMITTEE AS THE CASE MAY BE) SHALL CONSIDER PAYING THE CEO A DISCRETIONARY PERFORMANCE BONUS BASED UPON U.S. SQUASH ACHIEVING KEY TACTICAL INDICATORS AS SET FORTH IN THE ANNUAL OPERATING PLAN. A BONUS WILL BE AWARDED BASED ON A POSITIVE ANNUAL PERFORMANCE REVIEW BY THE BOARD OF DIRECTORS (IN THE RANGE OF \$10,000 TO \$20,000); ACHIEVEMENT OF KEY TACTICAL INDICATORS (IN THE RANGE OF \$10,000 TO \$20,000); AND IN THE EVENT AN OPERATING SURPLUS IS ACHIEVED (IN THE RANGE OF \$10,000 TO \$20,000).

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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

2011
Open to Public
Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Employer identification number

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Name of the organization

UNITED STATES SQUASH RACQUETS ASSOC., INC.

REVIEW OF FORM 990

FORM 990, PART VI, SECTION B, LINE 11B

FORM 990 - IT IS REVIEWED BY THE FINANCE AND AUDIT COMMITTEE ALONG WITH CEO AND CFO BEFORE SUBMISSION TO THE BOARD. ONCE APPROVED BY THE ENTIRE

DOCUMENTATION

FORM 990, PART VI, SECTION C, LINE 19

US SQUASH ASSOCIATION MAKES ALL DOCUMENTS AVAILABLE TO THE PUBLIC THAT ARE REQUIRED BY LAW.

CEO COMPENSATION POLICY

BOARD, THE 990 IS FILED.

FORM 990, PART VI, SECTION B, LINE 15 A & B

ITHE BOARD FORMED A COMPENSATION COMMITTEE COMPRISED OF THE BOARD CHAIR,
THE CHAIR OF THE FINANCE COMMITTEE, AND TWO OTHER BOARD MEMBERS TO REVIEW
THE COMPENSATION OF THE CEO ANNUALLY. THE COMPENSATION COMMITTEE
CONSIDERS ANNUAL SURVEYS OF COMPENSATION LEVELS OF COMPARABLE EXECUTIVES
TO ENSURE THE U.S. SQUASH CEO'S COMPENSATION IS CONSISTENT WITH THE

THE BOARD CONDUCTS FORMAL WRITTEN PERFORMANCE REVIEWS OF THE CEO AT A MINIMUM ANNUALLY. EACH BOARD MEMBER IS ASKED TO PROVIDE A WRITTEN EVALUATION BASED UPON PRE-AGREED CRITERIA IN ORDER TO DETERMINE THESE REVIEWS. EACH REVIEW ALSO INCLUDES A REVIEW OF THE EXECUTIVE'S

MARKET.

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COMPENSATION WHICH CONSIDERED THE PARAMETERS SET FORTH ABOVE. IN

ADDITION, THE BOARD CHAIR PERIODICALLY REVIEWS THE CEO'S TRAVEL AND

ENTERTAINMENT REIMBURSEMENT PRACTICES AND AMOUNTS TO INSURE THEY ARE IN

ACCORDANCE WITH CUSTOMARY AND REASONABLE BEST PRACTICES.

THE FINANCE, AUDIT AND COMPENSATION COMMITTEE HAS THE RESPONSIBILITY TO

DETERMINE WHETHER OR NOT IT WILL RECOMMEND TO THE ENTIRE BOARD, FOR ITS

REVIEW AND CONSIDERATION, AN ANNUAL DISCRETIONARY COMPENSATION BONUS

BASED ON THE RESULTS OF THE PERFORMANCE REVIEW. THE COMPENSATION

SUB-COMMITTEE SHALL CONSIST OF THE BOARD CHAIR, THE CHAIR OF THE FINANCE,

AUDIT AND COMPENSATION COMMITTEE AND TWO OTHER BOARD MEMBERS.

IN CONSIDERING WHETHER OR NOT A BONUS IS WARRANTED, THE FINANCE, AUDIT AND COMPENSATION COMMITTEE AND BOARD AS A WHOLE WILL CONSIDER WHETHER THE ASSOCIATION HAS MET THE FINANCIAL EXPECTATIONS SET FORTH IN THE ANNUAL BUDGET AND OTHER PRE-AGREED UPON PERFORMANCE CRITERIA SUCH AS MEMBERSHIP GROWTH, EFFECTIVE PROGRAM IMPLEMENTATION, IMPROVEMENT, AND OVERSIGHT, KNOWN AS KEY TACTICAL INDICATORS.

THE ANTICIPATED RANGE OF THE CEO'S DISCRETIONARY BONUS IS TO BE BETWEEN 5% AND 25% OF BASE COMPENSATION IN YEARS WITH OVERALL SATISFACTORY JOB PERFORMANCE AND BETTER.

CONFLICT OF INTEREST

FORM 990, PART VI, SECTION B, LINE 12C

THOSE WHO SERVE U.S. SQUASH, WHETHER AS VOLUNTEERS OR PAID PROFESSIONALS, ARE REQUIRED TO READILY DISCLOSURE ANY CONFLICTING INTERESTS WHENEVER THEY ARISE, AS WELL AS PHYSICAL ABSENCE FROM AND STRICT NONPARTICIPATION IN ANY EVALUATION OR DECISION MAKING PROCESS RELATING TO MATTERS IN WHICH THE INDIVIDUAL HAS A REAL OR APPARENT CONFLICT OF INTEREST.

AS PART OF THE BOARD OF REVIEW'S COMMITTEE CHARTER, ITS AUTHORITY AND PROCEDURES INCLUDE INVESTICATION INTO ANY MATTERS INVOLVING A CONFLICT OF INTEREST, ELECTION IMPROPRIETY, VIOLATION OF THE CODE OF CONDUCT OR ETHICS, PRINCIPLES & CONFLICT OF INTEREST POLICY, OR ANY PERTINENT MATTER SUBMITTED FOR REVIEW AND RECOMMEND ACTION FOR REVIEW AND FINAL APPROVAL BY THE BOARD OF DIRECTORS.

IN SUMMARY, BOARD MEMBERS, OFFICERS AND KEY STAFF MEMBERS ARE REQUIRED TO DISCLOSE EVEN THE APPEARANCE OF A CONFLICT OF INTEREST, AND THE BOARD OF REVIEW IS TASKED WITH INVESTIGATIONS AND REVIEWS, IN ADDITION TO PROVIDING CLEARANCES IF APPLICABLE WHEN POTENTIAL CONFLICTS ARE BROUGHT TO THE COMMITTEE.

OTHER RECONCILING ITEMS

FORM 990, PART XI, LINE 5

THERE ARE UNREALIZED LOSSES OF -\$23,678.

MEMBERS

FORM 990, PART VI, LINE 6

ANY INDIVIDUAL PERSON MAY BECOME AN ANNUAL MEMBER, A LIFE MEMBER, AN HONORARY LIFE MEMBER OR A MEMBER OF SUCH OTHER CLASS OF INDIVIDUAL

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MEMBERSHIP AS MAY FROM TIME TO TIME BE ESTABLISHED BY THE BOARD

(HEREINAFTER REFERRED TO AS "MEMBERS"). INDIVIDUAL PERSONS MAY BECOME

HONORARY LIFE MEMBERS UPON ELECTION BY THE BOARD. ANY PERSON, INCLUDING,

BUT NOT LIMITED TO, ANY PERSON WHO IS AN ATHLETE, COACH, TRAINER,

MANAGER, ADMINISTRATOR, OR OFFICIAL ACTIVE IN THE SPORT OF SQUASH, MAY

BECOME AN ANNUAL MEMBER, LIFE MEMBER OR HONORARY LIFE MEMBER OF THIS

ASSOCIATION AS HEREIN PROVIDED.

MEMBERSHIP RIGHTS ARE LIMITED TO THE FOLLOWING. ANNUAL MEMBERS, LIFE

MEMBERS AND HONORARY LIFE MEMBERS SHALL BE ENTITLED TO VOTE AT THE ANNUAL

MEETING AND SPECIAL MEETINGS OF THE MEMBERS OF THIS ASSOCIATION AND TO

PLAY, IF OTHERWISE QUALIFIED, IN ALL TOURNAMENTS AND MATCHES PLAYED UNDER

THE AUSPICES OF, OR SANCTIONED BY, THIS ASSOCIATION UPON PAYMENT OF SUCH

FEES OR DUES AS MAY BE PRESCRIBED FOR ANY SUCH CLASS OF MEMBERSHIP.

VOTING

FORM 990, PART VI, LINE 7A

THE MEMBERS OF THE ORGANIZATION HAVE THE RIGHT TO VOTE IN AND OUT OTHER

MEMBERS.

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

ORGANIZED PLAY, SANCTIONING AND RANKINGS

U.S. SQUASH IS RESPONSIBLE FOR OFFICIALLY SANCTIONING TOURNAMENTS
AND LEAGUES NATIONALLY, SETTING THE BASIC STANDARDS AND GUIDELINES
FOR COMPETITION, AND OF COURSE, DELIVERING THE OFFICIAL RANKING
SYSTEM. THE ASSOCIATION SANCTIONS HUNDREDS OF TOURNAMENTS EACH

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ATTACHMENT 1 (CONT'D)

YEAR, AND CITY LEAGUES IN OVER A DOZEN MAJOR MARKETS, WORKING WITH OVER 200 TOURNAMENT ORGANIZERS AND LEAGUE COORDINATORS OF ALL LEVELS OF SOPHISTICATION.

GRASSROOTS DEVELOPMENT

U.S. SQUASH IS RESPONSIBLE FOR GRASSROOTS DEVELOPMENT OF THE SPORT. AS SUCH THE ASSOCIATION SUPPORTS PROGRAMS TO PROMOTE SQUASH AT ALL LEVELS, FROM URBAN TO COMMUNITY PROGRAMS.

U.S. SQUASH WORKS IN CLOSE PARTNERSHIP TO SUPPORT THE NATIONAL URBAN SQUASH & EDUCATION ASSOCIATION, PROVIDING OVER \$50,000 ANNUALLY IN CASH AND IN-KIND SUPPORT FOR URBAN SQUASH NATIONALLY.

NATIONAL CHAMPIONSHIPS AND EVENTS

U.S. SQUASH MANAGES AND RUNS DOZENS OF EVENTS, PRIMARILY FOCUSED ON THE 20+ NATIONAL CHAMPIONSHIPS EACH YEAR ACROSS JUNIORS AND ADULTS, SINGLES AND DOUBLES WITH OVER 5,000 PARTICIPANTS.

THE ASSOCIATION ALSO OWNS AND LICENSES THE U.S. OPEN AND NORTH AMERICAN OPEN PROFESSIONAL TITLES - TWO EVENTS WHICH ARE EXPECTED TO RECEIVE MORE FOCUS IN THE FUTURE.

NATIONAL TEAMS AND ELITE DEVELOPMENT

U.S. SQUASH OPERATES THE NATIONAL TEAMS AND ELITE DEVELOPMENT PROGRAMS. THE ORGANIZATION WORKS CLOSELY WITH THE U.S. OLYMPIC COMMITTEE, AS A MEMBER ORGANIZATION, TO DEVELOP AND IMPLEMENT THE ELITE ATHLETE PROGRAMS. THESE PROGRAMS INCLUDE SELECTING AND SUPPORTING FIVE NATIONAL TEAMS: THE JUNIOR MEN'S AND JUNIOR WOMEN'S TEAMS, THE MEN'S AND WOMEN'S TEAMS AND THE UNDER 23 SQUAD IN PARTNERSHIP WITH THE COLLEGE SQUASH ASSOCIATION.

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ATTACHMENT 1 (CONT'D)

THESE TEAMS REPRESENT THE UNITED STATES IN INTERNATIONAL COMPETITION INCLUDING THE BI-ANNUAL WORLD TEAM CHAMPIONSHIPS, WORLD UNIVERSITY GAMES AND THE QUADRENNIAL PAN AMERICAN GAMES WHICH IS JUST ONE LEVEL BELOW THE OLYMPICS. OTHER ACTIVITY INCLUDES JUNIOR ELITE TRAINING SQUADS AND EVENTS SUCH AS THE POPULAR CAN-AM CHALLENGE FOR THE JUNIORS HELD EACH YEAR. THESE PROGRAMS INVOLVE WORKING WITH 8-10 NATIONAL COACHES.

GOVERNANCE AND STANDARDS

THE ASSOCIATION IS RESPONSIBLE FOR THE OVERALL GOVERNANCE AND STANDARDS OF THE SPORT, AND REPRESENTS THE UNITED STATES AS A MEMBER OF THE WORLD SQUASH FEDERATION. U.S. SQUASH ESTABLISHES AND UPHOLDS THE CODE OF CONDUCT.

MARKETING AND PROMOTION

U.S. SQUASH IS ALSO RESPONSIBLE FOR MARKETING AND PROMOTING THE SPORT, AND THEREFORE MAINTAINS THE WEBSITE WWW.USSQUASH.COM AND PARTNERS TO PUBLISH AN OFFICIAL PUBLICATION, SQUASH MAGAZINE, TEN TIMES PER YEAR.

FORM 990, PART VIII - INVESTMENT INCOME			ATTACHMENT 2	
DESCRIPTION	(A) TOTAL REVENUE	(B) RELATED OR EXEMPT REVENUE	(C) UNRELATED BUSINESS REV.	(D) EXCLUDED REVENUE
INTEREST AND DIVIDEND INCOME	47,38	2.		47,382.
TOTALS	47,38	2.	_	47,382.

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Schedule O (Form 990 or 990-EZ) 2011 Page 2 Name of the organization **Employer identification number** 16-6050490 UNITED STATES SQUASH RACQUETS ASSOC., INC. ATTACHMENT 3 FORM 990, PART VIII - GROSS SALES AND COST OF GOODS SOLD GROSS SALES LESS RETURNS AND ALLOWANCES 54,511. INVENTORY AT BEGINNING OF YEAR 29,489. 56,935. SALARIES AND WAGES OTHER COSTS 86,424. SUBTOTAL MINUS ENDING INVENTORY 38,816. COST OF GOODS SOLD 47,608. ATTACHMENT 4 FORM 990, PART X - PREPAID EXPENSES AND DEFERRED CHARGES ENDING DESCRIPTION BOOK VALUE PREPAID EXPENSES 128,467. TOTALS 128,467. ATTACHMENT 5 FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES ENDING COST DESCRIPTION BOOK VALUE OR FMV EXCHANGE TRADED FUNDS 2,213,814. FMV CASH AND MONEY MARKET FUNDS 67,910. TOTALS 2,281,724.